

The UWI Triple A Strategy Framework



THEME

The UWI Triple A Strategy 2017-2022: Revitalizing Caribbean Development

VISION

An excellent global university rooted in the Caribbean

MISSION

To advance learning, create knowledge and foster innovation for the positive transformation of the Caribbean and the wider world

CORE VALUES

Integrity • Excellence • Gender Justice • Diversity • Student Centredness

STRATEGIC GOALS

Access

Alignment

Agility

STRATEGIC OBJECTIVES

AC1 To be a university for all

AC2 To be the university of first choice for alumni and non-student customers seeking products and services for all things Caribbean

AC3 Improving the quality of teaching, learning and student development

AC4 Improving the quality, quantity and impact of research, innovation and publication

AL1 Promote greater activism and public advocacy

AL2 Increase and improve academic/industry research partnerships

AL3 Promote a cohesive single UWI brand consciousness

AG1 Establish a physical presence of The UWI on all continents

AG2 Restore financial health to The UWI

AG3 Generate economies of scale and scope for The UWI

AG4 Foster a creative, caring, accountable, motivated, professional (CAMP) team

AG5 Foster the digital transformation of The UWI

TOP 3 PRINCIPAL OUTCOMES

1 Number of students enrolled in senate-approved undergraduate and postgraduate programmes
Target: 65,000 students enrolled by 2022

2 Number of paid-up users of University products and services
Target: 50% increase in paid-up users

3 Number of research publications in ranked refereed journals per full time (FT) academic staff
Target: 2 research publications per staff per year

1 Number of spin-off companies
Target: 8 spin-off companies

2 Number of patents commercialized by industry
Target: 4 patents commercialized

3 External stakeholders perception score
Target: 80% perception score

1 Number of physical satellite locations outside of the Caribbean
Target: 5 physical satellite locations

2 Margin
Target: 2%

3 Internal and external stakeholders satisfaction score
Target: 80% satisfaction score